



## **Building Internal M&E Capacity to Better Evaluate Women Leadership's Outcomes**

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Why?

- Understand what are the existing process in place for performance monitoring and evaluation.
- Identify the gaps in process and knowledge around M&E.
- Create opportunities to learn and share experiences around M&E.

How?

**A. Self-assessment\***

Two self-assessments with 31-35 participants each.

- 68% Program & 32% functional team.
- Majority (51 to 54 %) reported a beginner level of knowledge & experience in monitoring and evaluation.

Look at the following:

1. M&E Planning
2. Data Collection, Management & Analysis
3. M&E Budget/Resources
4. M&E Capacity
5. Program Evaluation

**B. Collaboration Hubs**

- Offer program staff and functional teams an opportunity to share.

The self-assessment tool was adapted to tailor VV needs from:

- Participatory Monitoring & Evaluation System Assessment (FHI 360)
- 12 components of M&E System Assessment and Monitoring and Evaluation Systems Strengthening Tool (UNAIDS)
- Evaluation Capacity Assessment (ECA) Tool (New Zealand)

Summary of Findings

Findings for each component were compared to an ideal M&E system using the following scale\*:

- a. Emerging
- b. Developing
- c. Consolidating

| Component                                | Performance |
|--|-------------|
| Program design & planning for M&E        | Developing  |
| Data collection, management and analysis | Developing  |
| Program evaluation                       | Developing  |

\* Scale modified from Evaluation Capacity Assessment (ECA) Tool developed Social Policy & Research Unit, Zealand Government

| M&E System Component                     | Strengthens  |
|--|--|
| Program Design & Planning for M&E        | <ul style="list-style-type: none"> <li>• Most staff reported having a logic model and convening meetings to walk through the M&amp;E framework.</li> </ul>   |
| Data collection, management and analysis | <ul style="list-style-type: none"> <li>• M&amp;E Framework and organizational wide indicators</li> <li>• Data verification process in place.               <ul style="list-style-type: none"> <li>• More than half reported removing PII's when reporting (57%) and aggregating (52%.)</li> <li>• 75% of 23 employees are using three or more methods (spot checking, removing double entry and cross-checking).</li> </ul> </li> <li>• Most significant indicators mentioned for baseline, donors and program are aligned with VV M&amp;E framework.</li> </ul> |
| Program Evaluation                       | <ul style="list-style-type: none"> <li>• Team were conducting most baselines but also sometimes final and mid-term evaluations.</li> </ul>   |

### Opportunities

1. Educate Corporate Donors
2. Align resources with M&E activities.
3. Increase capacity around data collection, management and analysis.
4. Align capacity needs with technology and training opportunities.
5. Reframe purpose of M&E activities for organizational learning.
6. Create common language and understanding of our impact.
7. Familiarize and improve VV agency-wide indicators.
8. Introduce qualitative methods

## Knowledge and Impact Hub

- Training on M&E
- Defining concepts



## Next Steps

1. Incorporate findings to organizational goals
2. Refine the MEL team's work plan
3. Continue to build opportunities for training and capacity building.